

Strategic Performance Evaluation Plan of Mount Annan Botanic Garden

The Growth of the Garden

Promote the continuing growth of Mount Annan Botanic Garden, in line with the strategic direction of the Royal Botanic Gardens and Domain Trust, and establish an identity for the Garden which embraces the natural, social and cultural heritage of the site and is appropriate to the social and cultural fabric of western Sydney.

Strategic Programmes and associated actions	Proposed Program Outcome	Current Validity / Update	Outcome delivery progress to 2012
Develop roles and activities which strengthen the importance of the Garden as a major botanic facility in western Sydney.	<ul style="list-style-type: none"> The Garden develops to become an integral botanic and open space facility within south-western Sydney 	<ul style="list-style-type: none"> Still a valid program outcome especially since the Metropolitan Strategy was announced 2005. 	
Establish the Garden as a focus within a larger cultural precinct in Western Sydney.	<ul style="list-style-type: none"> A cultural precinct is developed in south-western Sydney of which Mount Annan Botanic Garden is the focus 	<ul style="list-style-type: none"> Still a valid program outcome 	
Uphold and continue to promote the national and international reputation of the Garden through continuing horticultural research and development programs.	<ul style="list-style-type: none"> Mount Annan Botanic Garden is recognised and valued nationally and internationally for its leading research and development programs. 	<ul style="list-style-type: none"> This is a long term goal which will be better facilitated with the construction of a major research facility on site (proposed Towards 2016 project) and continuing focus on research and development. There has been a change of focus from horticultural programs to conservation based programs. 	
Increase overall awareness of the Garden and foster increased visitation levels, drawing from local, regional, state, national, international and virtual catchments.	<ul style="list-style-type: none"> Garden visitation increases across all sectors. 	<ul style="list-style-type: none"> Compared with visitation in 2000, Garden visitation decreased in 2001 and 2002, though it has been steadily increasing 2003 to 2006. It has still not reached 2000 levels though 100,000 is expected to be reached before the end of the decade. A draft marketing plan developed 	

		September to November 2006 will formalise the strategies, set realistic future targets and confirm future focus.	
Develop and promote activities and services focused on community outreach programs, education and interpretation of the Garden.	<ul style="list-style-type: none"> The Garden is highly valued by the community for its range of educative, interpretive activities and entertainment services. 	<ul style="list-style-type: none"> Still a valid program outcome 	
Develop and promote opportunities for cultural expression in the Garden.	<ul style="list-style-type: none"> The Garden is recognised and valued for its range of events and activities promoting cultural expression. 	<ul style="list-style-type: none"> Still a valid program outcome 	
Establish opportunities within the Garden for the interpretation of local Aboriginal and European cultural heritage.	<ul style="list-style-type: none"> Interpretation programs are developed within the Garden providing visitors with opportunities to interpret the local Aboriginal and European cultural heritage 	<ul style="list-style-type: none"> Still a valid program outcome 	
Foster a 'customer focus' for the Garden throughout all areas and activities.	<ul style="list-style-type: none"> All Garden events, activities and staff display a customer service focus 	<ul style="list-style-type: none"> Still a valid program outcome 	

The presence of the Garden

Assert the position of the Garden as a gateway location at the entry to Sydney and as an important regional facility in south-western Sydney.

Establish a new entry point to the Garden from Narellan Road, where the potential for profile and access is greatest. Ensure this arrival point to the Garden has a sense of arrival and grandeur, catering for tourists as well as local and regional users.	<ul style="list-style-type: none"> A new entrance for the Garden is developed on Narellan Road. Surveys are undertaken to establish the awareness of the Garden amongst travellers using Narellan Road and the Hume Highway before the new uses are developed. Follow up surveys are undertaken to determine the effectiveness of the new uses. 	<ul style="list-style-type: none"> Still a valid program outcome though a long-term one. This project is included in the Towards 2016 list of projects. It is expected that by that year, when the population of the Macarthur region is exploding, recognition of the importance of Mount Annan Botanic Garden as a cultural and natural resource in the region will have grown. This project will be 	
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		perceived as a priority by both federal and state politicians.	
Develop uses, activities and roadside treatments for the Garden east of the central ridgeline and along the Narellan Road frontage that heighten the Garden's profile in the local area, across south-western Sydney, and as an important point of reference along the Hume Highway.	<ul style="list-style-type: none"> The Garden's profile across a number of levels is raised by uses and activities developed east of the central ridgeline and along Narellan Road. 	<ul style="list-style-type: none"> Still a valid program outcome 	
Promote the Garden as a part of a tourist route in the region.	<ul style="list-style-type: none"> The Garden is featured in a range of tourist promotional material and is recognised as an important focus of the tourist routes established in south-western Sydney 	<ul style="list-style-type: none"> Still a valid program outcome 	
Maintain the strong promotion of Mount Annan Botanic Garden's links to the Sydney Botanic Gardens and Domain and Mount Tomah Botanic Garden, yet develop a clear sense of identity and independence a the site development and management level.	<ul style="list-style-type: none"> The Garden develops to become an important component of the BGT trilogy, but is distinctively different in its services, products and site management. Promotional material detailing the connections and unique characteristics of Mount Annan Botanic Garden continues to be displayed at the Royal Botanic Gardens Sydney and Mount Tomah Botanic Garden. 	<ul style="list-style-type: none"> Still a valid program outcome 	
The physical site			
<i>Resolve the functional aspects of the Garden to protect the values of the site, define landscape elements, maximise the opportunities for commercial growth to enhance the overall visitor experience.</i>			
Resolve Garden circulation patterns across the site.	<ul style="list-style-type: none"> Circulation patterns are reconfigured in accordance with the Site 	<ul style="list-style-type: none"> Changed circulation patterns were trialled and then reversed and with advice from a 	

	<p>Development Plan to improve traffic flow and promote access and exposure to all visitor facilities. A new entry point to the site is established on Narellan Road, with an entry road to the Garden proper located just south of the Woodland Conservation area adjacent to the Mount Annan Drive.</p>	<p>traffic management engineer, the entry point to the Garden beyond the entry booth off Narellan Road was reconfigured. This has worked well.</p> <ul style="list-style-type: none"> • The new entry point proposed location off Narellan Road is possibly complicated by the position of the newly developed Macarthur Centre for Sustainable Living. • While this remains a valid program outcome, the specific projected location off Narellan Road requires further planning. 	
<p>Relocate visitor facilities to maximise their potential for visitor exposure, commercial growth and aesthetic settings.</p>	<ul style="list-style-type: none"> • New visitor and commercial facilities are established as depicted in the Site Development Plan 	<ul style="list-style-type: none"> • The Garden Shop and Visitor Centre were replaced by a small prefabricated modular building to the south of the original location in 2002. Unfortunately the building is smaller than required with no exhibition space and no potential for expansion. Being a prefabricated building, it appears as a temporary installation so denies a sense of permanency or long-term establishment. • Therefore the original visitor and commercial facilities depicted in the Site Management Plan remain valid program outcomes. 	
<p>Preserve the site's landscape integrity and significant landscape features.</p>	<ul style="list-style-type: none"> • Landscape Management Plans are developed to manage different areas of the site and are regularly reviewed and updated. Significant landscape features are identified and the overall integrity of the site is managed and protected for the long-term. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
<p>Develop a range of places and experiences in the Garden which surprise,</p>	<ul style="list-style-type: none"> • The site is developed to provide a range of places and experiences 	<ul style="list-style-type: none"> • Still a valid program outcome 	

<p>intrigue and delight visitors.</p>	<p>which surprise, intrigue and delight visitors. Surveys of the Garden's users positively identify the range of places and experiences offered in the Garden.</p>		
<p>Maintain the Theme Gardens as intensive areas for unstructured recreation within the Garden.</p>	<ul style="list-style-type: none"> • The Theme Gardens are maintained as high quality areas for unstructured recreation. Each Garden develops its own character and range of functions, and all are well connected to the pedestrian and cycle network across the site. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
<p>Preserve remnant vegetation communities, and use these areas to demonstrate and interpret ecological communities and interrelationships.</p>	<ul style="list-style-type: none"> • A variety of remnant vegetation communities across the site are preserved and managed. Interpretation opportunities are established within each community, and as an important component of the Garden's Education program. 	<ul style="list-style-type: none"> • Still a valid program outcome. • Additional emphasis in Garden planning and focus has been placed on connecting the natural areas of the Garden as habitat for local flora and fauna with neighbouring areas and to the Nepean River (wildlife / green corridors) to prevent the 'green island' effect. • Joint educational and bush regeneration programs with Macarthur Centre for Sustainable Living will further assist this program outcome. 	
<p>Extend opportunities to increase visitor awareness of the plant conservation, research and development undertaken in the Garden.</p>	<ul style="list-style-type: none"> • Marketing programs, promotion and interpretation facilities have been developed and awareness of the facilities and the work undertaken by the Garden increases. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
<p>Establish additional car parking areas within the Garden.</p>	<ul style="list-style-type: none"> • Car parking areas are established across the estate as shown in the Site Development Plan. 	<ul style="list-style-type: none"> • Still a valid program outcome. • Additional parking in the Central Precinct was achieved 2005/2006 with 	

		reconfiguration of the area doubling availability. <ul style="list-style-type: none"> • Non-sealed roadside parking areas adjoining interpretation and signage locations newly installed will support this. 	
Resolve general visitor orientation and signage across the Garden.	<ul style="list-style-type: none"> • Visitor orientation and signage across the site are much improved and regular monitoring through visitor surveys confirms this. 	<ul style="list-style-type: none"> • Still a valid program outcome. 	

Living Collections

Develop living collections which present to the community the outstanding diversity and richness of Australia's native flora, and provide a showcase of western Sydney and NSW species.

Reconfigure the Garden's planting thematics and policies.	<ul style="list-style-type: none"> • A redevelopment program has been formulated to enable the introduction of plants endemic to the south-western Sydney region and NSW. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
Enhance opportunities for the interpretation of the living collections, to explain messages based on the intricate interrelationships within Australian ecosystems.	<ul style="list-style-type: none"> • The living collections at Mount Annan Botanic Garden provide a variety of interesting and surprising opportunities to interpret the intricate interrelationships within Australian ecosystems. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
Emphasise landscape features and foci across the site by integrating the living collections with other elements and ecosystem components.	<ul style="list-style-type: none"> • Living collections are presented in the Garden using traditional methods of horticultural display, as well as integrating the collections with landscape features and foci across the estate. 	<ul style="list-style-type: none"> • Still a valid program outcome 	

<p>Develop areas in the Garden displaying native plants used in formal and contemporary landscape design styles.</p>	<ul style="list-style-type: none"> • Mount Annan Botanic Garden is recognised for its innovative, formal and contemporary landscape designs utilising native plants. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
<p>Develop Indigenous features as part of the living collections.</p>	<ul style="list-style-type: none"> • The Garden's living collections include an Indigenous Garden. 	<ul style="list-style-type: none"> • The Stolen Generations Memorial to be completed in 2007 in part fulfils this program outcome. • In other planted areas there is opportunity for interpretation of Indigenous plant use. 	

Right of access

Provide equity of access as an integral part of the long term vision for the Garden, ensuring affordability, strong public transport connections and a variety of transport options around the Garden.

<p>Review entry fee system to the Garden.</p>	<ul style="list-style-type: none"> • A review of fees and charges for entry to various parts of the Garden is undertaken and recommendations made to Garden management. 	<ul style="list-style-type: none"> • Still a valid program outcome. • Some trialling has been undertaken and the questionnaire associated with this review established visitor response to current entry fees. A full review of the BGT fee structure will be undertaken in 2007. 	
<p>Establish a number of different transport options and a hierarchy of path systems across the site.</p>	<ul style="list-style-type: none"> • A number of transport options across the site which cater for all visitor types. All transport routes are well connected to the Garden's pedestrian and cycle path network. 	<ul style="list-style-type: none"> • Still a valid program outcome. 	
<p>Integrate the Garden into regional transport and access networks.</p>	<ul style="list-style-type: none"> • The Garden is connected to local and regional centres by a network of road, rail, pedestrian and cycle transport 	<ul style="list-style-type: none"> • Still a valid program outcome. 	

	options.		
Foster equity of access through information provision and consultation.	<ul style="list-style-type: none"> The Garden is connected to local and regional centres by a network of road, rail, pedestrian and cycle transport options. 	<ul style="list-style-type: none"> Still a valid program outcome. A direct rail link (station on southern boundary) is no longer a possibility as a TransGrid substation is to be built in that general location by 2010 to provide power to the new suburban developments planned and endorsed by the Metropolitan Strategy. Public transport will be influenced by future State government endorsed development, population pressures and demand by the community and local Councils. 	
Foster equity of access through information provision and consultation.	<ul style="list-style-type: none"> Communication between the Garden staff and key groups is regular, ongoing issues are identified and appropriate responses from Garden Managers implemented. 	<ul style="list-style-type: none"> Still a valid program outcome 	
Natural systems			
<i>Conserve and enhance the natural resources of the Garden and ensure their management as part of the broader 'living heritage' of the Garden.</i>			
Ensure protection, management and monitoring of all identified remnant vegetation areas in the Garden.	<ul style="list-style-type: none"> Resource inventories and flora management plans are prepared for all areas of remnant vegetation and the Garden demonstrates best practice management techniques for the protection, management and monitoring of remnant vegetation communities. 	<ul style="list-style-type: none"> Still a valid program outcome 	

<p>Ensure protection, management and monitoring of all native fauna in the Garden.</p>	<ul style="list-style-type: none"> • Resource inventories and fauna management plans for all fauna and their associated habitat in the Garden are produced and the Garden demonstrates best practice techniques for the protection, management and monitoring of fauna. 	<ul style="list-style-type: none"> • Still a valid program outcome. • A sound foundation for this outcome has been completed. 	
<p>Undertake to control pest and weed species in the Garden.</p>	<ul style="list-style-type: none"> • Weed and pest control strategies are prepared and the Garden demonstrates best practice techniques in its pest and weed management. 	<ul style="list-style-type: none"> • Still a valid program outcome. • Research projects and trials have been running for several years to provide a sound basis for best practice in the future. 	
<p>Apply the principles of Total Catchment Management to everyday Garden operations and practices.</p>	<ul style="list-style-type: none"> • Total Catchment Management principles become an integral part of the Garden's management and operations, and best practice techniques are displayed. 	<ul style="list-style-type: none"> • Still a valid program outcome. • The continuing drought since the turn of the century has encouraged greater focus on this for display purposes. • Association with MCSL will further enhance the potential for presenting practical examples. 	
<p>Protect and manage Garden soils.</p>	<ul style="list-style-type: none"> • Estate soils and erosion are effectively managed, and the Garden demonstrates best practice techniques. 	<ul style="list-style-type: none"> • Still a valid program outcome 	
<p>Utilise planned fire regimes as part of the reinstatement of natural ecological processes across the site.</p>	<ul style="list-style-type: none"> • The Garden demonstrates best practice techniques in the utilisation of controlled fire regimes as part of the reinstatement of natural ecological processes. 	<ul style="list-style-type: none"> • Still a valid program outcome • Ecoburns are a regular element of ecological research and natural areas management and will continue to be. 	
<p>Effectively manage the natural systems of</p>	<ul style="list-style-type: none"> • Activities and uses that compromise 	<ul style="list-style-type: none"> • A valid program outcome though dealt 	

the Garden.	the Garden's natural systems are identified and controlled.	with in other strategic programs and associated actions.	
Establish opportunities for the interpretation of the Garden's natural systems based on a 'whole of ecosystems' interpretation strategy	<ul style="list-style-type: none"> The Garden is recognised and valued for its many unique opportunities to interpret 'whole of ecosystems' (complexity and interrelationships) interpretation strategies. 	<ul style="list-style-type: none"> Still a valid program outcome 	

Recreation opportunities

Provide a broad spectrum of experiences that are appropriate to the Garden's values and functions, and that satisfy a broad range of user groups.

Develop diverse and engaging recreation opportunities across the site	<ul style="list-style-type: none"> The Garden is recognised and valued for its diverse and engaging recreation opportunities. 	<ul style="list-style-type: none"> Still, and will always remain, a valid program outcome. 	
Ensure that the majority of recreation activities are developed with strong ecological and botanical themes	<ul style="list-style-type: none"> Recreation opportunities offered in the Garden have a strong botanical and ecological themes and messages. 	<ul style="list-style-type: none"> Still a valid program outcome. 	
Establish recreation linkages from the Garden to other local and regional open spaces	<ul style="list-style-type: none"> The Garden is well connected to local and regional areas of open space 	<ul style="list-style-type: none"> A valid and very important program outcome linked with the future viability of the Garden. 	
Establish monitoring processes to ensure that increasing visitor numbers do not impact on the Garden's core values nor reduce the quality of the Garden experience	<ul style="list-style-type: none"> As visitation increases, the Garden's core values, qualities and experiences remain protected, and a large portion of Garden visitation is virtual. 	<ul style="list-style-type: none"> Still a valid program outcome especially as on weekends pressure on the Theme Gardens (major picnic areas) can result in heavy competition and there has been some vandalism as a result of a lack of supervision. 	
Ensure that the potential for conflict or duplication between different recreational	<ul style="list-style-type: none"> Conflict and / or duplication between different recreational activities within 	<ul style="list-style-type: none"> In future planning this should be taken into consideration. Over the past six 	

activities within the Garden is minimised	the Garden and adjoining areas is minimised.	years, however, duplication has been avoided.	
Cooperative partnerships and adjoining land uses			
<i>Advocate strategic alliances with government and non-government organisations which benefit the Garden's development and site management, and promote the Garden as a significant botanic and open space facility in NSW, firmly anchored in south-western Sydney.</i>			
Promote the Garden as an advisory body, providing land management information, expertise and advice as well as displaying best practice management techniques to institutions and authorities and the broader community.	<ul style="list-style-type: none"> The Garden is recognised and valued by the community and a variety of government and non-government organisations for its expertise and advice and is highly regarded for its display of best practice management techniques. 	<ul style="list-style-type: none"> Still a valid program outcome. Advice to be provided by a combination of Natural Areas Management and Horticultural Research and Ecological expert groups. Displays of best practice must be well interpreted. 	
Establish and promote collaborative partnerships with industry and educative bodies.	<ul style="list-style-type: none"> The Garden sustains active collaborative partnerships with industry and educative bodies. 	<ul style="list-style-type: none"> Still a valid, ongoing program outcome. 	
Establish proactive management relationships between Mount Annan Botanic Garden managers, Local Government, other landowners, stakeholders and the community.	<ul style="list-style-type: none"> Proactive management relationships between Mount Annan Botanic Garden managers, Local Government, other landowners, stakeholders and the community are established and maintained. 	<ul style="list-style-type: none"> A valid, ongoing program outcome. 	
Utilise areas of the Garden to interpret surrounding land uses and land management processes.	<ul style="list-style-type: none"> A number of opportunities are established in the Garden to interpret surrounding land uses. 	<ul style="list-style-type: none"> Still a valid program outcome. 	
Encourage community ownership of the Garden and ensure that the Garden achieves compatibility within the local context.	<ul style="list-style-type: none"> The Garden achieves compatibility within the local context and is appreciated and utilised by the community. 	<ul style="list-style-type: none"> An ongoing valid program outcome. 	

<p>Develop management strategies for the treatment of the interface between the Garden and adjoining lands.</p>	<ul style="list-style-type: none"> The interface between the Garden and adjoining lands is successfully managed. 	<ul style="list-style-type: none"> A very important program outcome that has been initiated and is ongoing. 	
<p>Site management</p>			
<p><i>Establish visionary management policies for the Garden that are responsive to the site and its operations, are accessible to and supported by all Garden staff, and optimise opportunities to incorporate principles of environmentally sustainable development.</i></p>			
<p>Undertake a full review of all site activities and maintenance procedures and staffing requirements at Mount Annan Botanic Garden.</p>	<ul style="list-style-type: none"> Site activities, maintenance procedures and staffing requirements operate efficiently and a number of the BGT Sydney field operations are sited at Mount Annan Botanic Garden. 	<ul style="list-style-type: none"> An idealistic program outcome. A restructure completed in 2002 ascertained and confirmed staffing needs for the current development at that time. As a developing Garden, budget cuts and resulting staff reductions particularly in 2005 and 2006, have meant development can occur without any allowance for maintenance. Therefore, efficiency combined with sourcing of other / external funding must be the key program outcome. 	
<p>Introduce customer service obligations into all Garden staff roles.</p>	<ul style="list-style-type: none"> All Garden staff spend approximately 2-5% of their time interacting with Garden visitors and acting in customer service positions. 	<ul style="list-style-type: none"> An idealistic program outcome. Rather than putting a percentage of time figure on this outcome, it is better to refer to survey responses and the ongoing question about staff interaction and service. If surveys present a negative response (they have not for the past six years) then more energy will be applied in this area. 	

Implement a range of broadacre land management techniques that demonstrate the principles of environmentally sustainable design and development.	<ul style="list-style-type: none"> • A range of broadacre site management techniques are implemented across the site, and these demonstrate the principles of environmentally sustainable design and development across the Garden. 	<ul style="list-style-type: none"> • Still a valid program outcome. 	
Identify and establish a long-term, cost-effective water supply for the Garden.	<ul style="list-style-type: none"> • A long-term water supply for the Garden is assured. 	<ul style="list-style-type: none"> • Still a valid program outcome though a complex matter. 	
Identify opportunities for alternate power sources within the Garden.	<ul style="list-style-type: none"> • The Garden utilises alternate power sources where available. 	<ul style="list-style-type: none"> • A valid program outcome, long-term. 	
Identify opportunities for recycling within the Garden.	<ul style="list-style-type: none"> • The Garden demonstrates best practice techniques in site-wide recycling techniques. 	<ul style="list-style-type: none"> • A valid program outcome, which has already been met in several ways. 	
Continue to investigate the potential for enhanced sustainability practices in all Garden operations.	<ul style="list-style-type: none"> • The Garden demonstrates best practice management techniques in sustainability practices. 	<ul style="list-style-type: none"> • An ongoing valid program outcome. 	
Integrate the use of varying labour sources into the program of works for the Garden.	<ul style="list-style-type: none"> • The garden effectively utilises a variety of labour sources. 	<ul style="list-style-type: none"> • An ongoing valid program outcome referring to staff, employment programs, contractors, community volunteers, and work experience programs. 	
Establish clear avenues for information dissemination within the structure of the Garden.	<ul style="list-style-type: none"> • All Garden policies, programs, management strategies, maps and resource inventories are accessible to staff digitally and in hard copy. 	<ul style="list-style-type: none"> • An ongoing, valid program outcome. 	
Encourage staff involvement, ownership and enjoyment in the development of the Garden.	<ul style="list-style-type: none"> • Garden staff enjoy and take pride in their ongoing contribution to the growth of the Garden. 	<ul style="list-style-type: none"> • An ongoing, valid program outcome. 	

Commercial activities

Ensure the overall viability and financial stability of the Garden by harnessing the Garden's commercial potential.

<p>Identify and harness the Garden's commercial potential for visitor and community facilities.</p>	<ul style="list-style-type: none"> The Garden develops commercially viable community and visitor facilities through the Centre for Urban Horticulture and the Centre for Land Management. 	<ul style="list-style-type: none"> The focus for this program outcome has totally changed to a partnership with a community group to establish the Macarthur Centre for Sustainability, located within Mount Annan Botanic Garden. A further program outcome in line with this strategic program is a proposed multi-function centre (for social and educational activities) and a large research centre (for scientific pursuits aligned with conservation and ecology). 	
<p>Investigate the potential for the Garden to work in collaboration with other environmental, educative and / or scientific organisations.</p>	<ul style="list-style-type: none"> The Garden works collaboratively with a number of different organisations across a diversity of environmental, educative and scientific programs. 	<ul style="list-style-type: none"> An ongoing, valid program outcome that has already been launched with a continuing expectation to expand and extend the range of partnerships. 	
<p>Identify the potential for the establishment of appropriate leases in the Garden.</p>	<ul style="list-style-type: none"> A number of leases are established for different purposes within the Garden. 	<ul style="list-style-type: none"> Still a valid program outcome, though the range of available leases are limited to a degree by the current agreement with Macarthur Centre for Sustainable Living. 	
<p>Regularly undertake studies to review alternate and increased funding opportunities for the Garden.</p>	<ul style="list-style-type: none"> The Garden maximises funding opportunities from a variety of sources. 	<ul style="list-style-type: none"> An ongoing, valid program outcome. The experience with Commercial Horticulture has been to develop a foundation for recognition in the marketplace of 'The Collection' without financial viability being achieved. 	

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| | | <ul style="list-style-type: none">• Alternative sources will continue to be sought, especially sponsorship. | |
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